			CENTRAL INTELLIGENCE AGENCY		
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		N 07 175	CONTAINS INFORMATION AFFECTING THE NATIONAL DEFENSE.  STATES, BITMIN THE MEANING OF TITLE 18, SECTIONS 783  E U.S. CODE, AS AMENDED. ITS TRANSMISSION ON REVE- CONTENTS TO ON RECEIFT BY AN UNAUTHORIZED FRAGON IS LAW. THE REPRODUCTION OF THIS FORM IS PROMISSITED.	ALUATED INFORM	MATION
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- (d) In addition to the Russian technicians there were at least as many and probably more Chinese technicians, and the number of the latter was increasing. There seemed to be some policy of placing a Chinese assistant with a Russian department chief or vice versa, but I do not know if this policy was carried out uniformly through all departments.
- (e) I cannot make any attempt to allot the labor force among the different departments. The total wages due on the Chinese payroll were paid in a lump sum to the Chinese section of the accounts department, which passed on to each department the amount to be paid out by it.

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- (f) The number of shifts worked varied from one department to another, and varied seasonally with the amount of work on hand. I know that a occasionally some departments worked on a three-shift basis but this was not usual. On the average I would guess that a one-shift basis was normal.
- 4. (a)

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Japanese plans would not be of much value because the Soviet administration pulled down some buildings and erected others. For example, the Soviet management built a hospital, a staff club and living quarters.

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only first aid was given in the hospital but it was planned to give full surgical and medical treatment in it in due course. The Soviet management also paved the roads with either concrete or asphalt; under the Japanese they were either unpaved or macadam.

- (b) 1 The facilities included two dry docks of approximately the same size and capable of taking a 10,000 ton ship. A Liberty would about fill the dry dock but two small coasters could be accommodated at once. I seem to recall being told that one of the docks was 600 feet in length.
  - ii There were a number of slip-ways where small vessels could be hauled up for repairs. I do not recall how many.
  - 111 There were four or five building ways. I do not know the maximum size of ship which could be constructed.
    - iv There were four large cranes; I do not know the lift capacity.
    - v There was a "steel melting" shop  $\sqrt{?}$  steel making furnaces  $\frac{?}{?}$  and an iron foundry.

5. (a) very little of the administrative organization of the company either internally or externally. The director was a Soviet citizen from the USSR. a Chinese director was added a rew years after the Soviets took over the management. Under the director were 20 or 30 department, chiefs, including both production departments and

were 20 or 30 department chiefs, including both production departments and housekeeping departments. The accounting department, serviced the whole plant on a centralized basis. The staff consisted of 15

Russians in the Russian section and 25 Chinese in the Chinese section.

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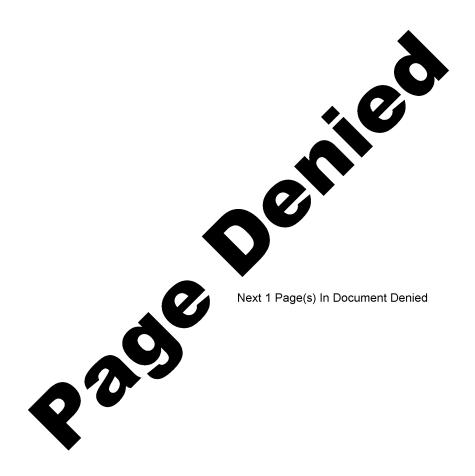
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